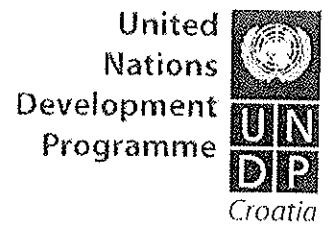


PROJECT DESCRIPTION
2010/2011



JUSTICE
AND
SECURITY

Strengthening of the Witness/Victim Support System (2010-2011)

NO.

This project is supported by:
UNDP Croatia Country Office

**United Nations Development Programme
Country: Croatia
Project Document**

Project Title	Strengthening of the Witness/Victim Support System (2010-2011)
UNDAF Outcome(s):	
Expected Outcome(s):	Croatian Criminal Justice System strengthened through institutionalized coordination and availability of services for witness/victim support
Expected Output(s):	<ol style="list-style-type: none">1. Support to establishment and capacity building of National Committee for Witness/Victim Support provided2. System of witness/victim support in courts strengthened and rolled out beyond pilot areas3. Regional Community of Practice on Witness/victims support established
Implementing Partner:	United Nations Development Programme
Responsible Parties:	Ministry of Justice, UNDP

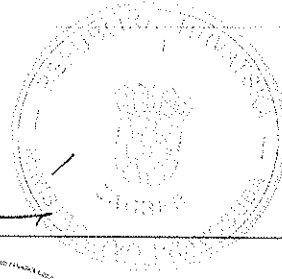
BRIEF DESCRIPTION

Since 2007 UNDP has provided assistance to the Government of the Republic of Croatia for development of witness/victim support system in the country (WVS system). After two years of the project implementation, the institutionalization of witness/victim support offices (WVS offices) in four pilot courts - Zagreb, Osijek, Zadar and Vukovar - largely contributed to a more efficient and effective criminal proceedings. The legal framework related to the enhancement of witness/victim rights was also improved mainly as a result of the new WVS policy introduced. The results of this mutual UNDP-Ministry of Justice (MoJ) project, financed by UNDP, BCPR, MDGF, OSCE, Netherlands and USA, were presented to the countries in the Region (Serbia and Bosnia and Herzegovina). Many regional cooperation opportunities were opened and a regional cooperation process initiated.

The second phase of reform, defined in this Project Document will be focused on: 1) providing support to establishment and capacity building of National Committee for Witness/Victim Support; 2) Strengthening of courts' WVS system and roll-out of the WVS system on 3 county courts (Split, Rijeka, Sisak); 3) Establishment of Regional Community of Practice on WVS.

Programme Period:	2010-2011 (18 months)	AWP budget:	2010-2011
Key Result Area (Strategic Plan):		Total resources required	300.000
Democratic Governance		Total allocated resources:	220.000
Atlas Award ID:	_____	• Regular	
Start date:	01.07.2010.	• Other:	
End Date:	31.12.2011.	◦ Kingdom of the Netherlands	<u>120.000</u>
PAC Meeting Date	_____	◦ UNDP	<u>100.000</u>
Management Arrangements	NEX	◦ Donor	_____
		◦ Government	_____
		Unfunded budget:	80.000

Agreed by Ministry of Justice:



Agreed by UNDP:

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ABBREVIATIONS AND ACRONYMS

BCPR	Bureau for Crisis Prevention and Recovery (UNDP)
ICTY	International Criminal Tribunal for the Former Yugoslavia
MDG	Millennium Development Goal
MDG-F	MDG Achievement Fund
MoJ	Ministry of Justice
Mol	Ministry of Interior
NGO	Non governmental organization
OSCE	Organisation for Security and Cooperation in Europe
RoC	Republic of Croatia
UN	United Nations
UNDP	United Nations Development Programme
WVS	Witness/victim support

PART I. SITUATION ANALYSIS

Since 2007 UNDP has provided assistance to the Government of the Republic of Croatia for development of witness/victim support system in the country (WVS system). After two years of the project implementation, the institutionalization of witness/victim support offices (WVS offices) in four pilot courts - Zagreb, Osijek, Zadar and Vukovar – largely contributed to a more efficient and effective criminal proceedings. The legal framework related to the enhancement of witness/victim rights was also improved mainly as a result of the new WVS policy introduced. The results of this mutual UNDP-Ministry of Justice (MoJ) project, financed by UNDP, BCPR, MDGF, OSCE, Netherlands and USA, were presented to the countries in the Region (Serbia and Bosnia and Herzegovina). Many regional cooperation opportunities were opened and a regional cooperation process initiated.

Since May 2008, when the offices became operative, until the end of the Project in November 2009, the support at the five pilot courts in four Croatian cities has been provided to 2269 witnesses-victims. Eight civil servants are permanently employed at the offices, joined by over 90 specially trained volunteers. Although the project key-results were very positive, **new challenges** in the area were identified.

1) Public debate on the new system was organised during the project implementation through a series of round tables, meetings, presentations and conferences with stakeholders. Diverse recommendations were suggested during the public debate such as the establishment of interdepartmental and interagency cooperation with a view to structure, implement, adapt and finally evaluate the witness/victim support system. By consequence, **there is still a strong need for a central body for strategic management of overall WVS system.**

2) Minister of Justice expressed the will to expand the support system to other county courts. However, **the stabilization and expansion of WVS system still require extensive financial resources and operational capacities.**

3) The study-trip and the regional conference organised during the project implementation inspired the continued building of multi-agency models supporting witnesses and victims in the region and promoted true cooperation between the different governmental and non-governmental bodies supporting war crimes witnesses/victims in the region. The different bodies pointed out that **there is still an emphasized need for a deeper and organised WVS regional cooperation.**

The principal project counterpart is the Ministry of Justice. The project will strengthen Croatian Criminal Justice System through institutionalized coordination and availability of services for witness/victim support. The key beneficiaries of the proposed project are witnesses and victims, before and during their participation in criminal procedure.

The project is closely connected with the rationalization of Criminal Justice institutions' network. Ministry of Justice has been implementing the rationalization of the courts network which will financially be supported by the World Bank Loan. It can be expected that this rationalization of county courts network will be followed by the same rationalization of state prosecutors' and police offices network. Taking in account this rationalization process of CJS system, it can be estimated that witness-victims support system will cover 60 percent of witness testimonies in Croatia by the end of the second WVS reform phase in 2011.

PART II. STRATEGY

UNDP Croatia has wide-ranging experience with implementation of projects related to development of policies, as well as with institutional capacity building. It is expected that the proposed Project will benefit from the outputs and experience accumulated so far.

This project can be perceived as the second phase and continuation of efforts that UNDP has already put into the judicial reform in RoC successfully implementing the "Assistance to the development of witness-victims support system in Croatia" project. The project has led to attainment of crucial changes within the court system – development and promotion of new WVS policy, institutionalization of WVS offices and establishment of WVS offices in 4 county courts which were successfully overtaken by the Ministry of Justice (MoJ). These results are sustainable and Government is keen to continue the reform based on the UNDP strategy. However, economic recession and lack of adequate financial resources, and lack of administrative capacities overburdened because of the reform pressure needed for accession of Croatia to EU (reform of judiciary is milestone for EU accession) can slow down the WVS reform and jeopardize the system. The UNDP intervention in the second phase (18 months) will surely speed up the reform, stabilize and expand system and provide institutions with enough capacities to run the system on a regular basis. Taking into account that Croatia became the leader in the region in the area of development of WVS thanks to previous UNDP intervention, successful continuation of the reform is also important because of the impact effects on the region.

UNDP has already established quality partnership relations with the Criminal Justice Institutions in Croatia - Ministry of Justice, Supreme Court, State prosecutors Office, Ministry of Interior – and these institutions are expecting UNDP to continue assistance in this field.

The intended **outcome** of the project is to strengthen Croatian Criminal Justice System through institutionalized coordination and availability of services for witness/victim support.

Intended project outputs:

1. Support to establishment and capacity building of National Committee for Witness/Victim Support provided
2. System of witness/victim support in courts strengthened and rolled out beyond pilot areas
3. Regional Community of Practice on WVS established

III. Results and Resources Framework

Intended Outcome as stated in the Country Programme Results and Resource Framework:				
Outcome (6): Increased level of human and state security				
Output (6.2): Increased access to justice for individuals who suffered human rights, property or economic crime during the war and immediate post-war period				
Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:				
Increased capacity of the judiciary and public administration to independently investigate, prosecute and repair war related injustices				
Applicable Key Result Area (from 2008-11 Strategic Plan): 2.2. Strengthening responsive governing institutions				
Partnership Strategy				
Project title and ID (ATLAS Award ID): 00058475 Development of witness and victim support system (2010-2011)				
INTENDED OUTPUTS	OUTPUT TARGETS FOR (YEARS)	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES	INPUTS

<p>OUTPUT 1:</p> <p>Support to establishment and capacity building of National Committee for Witness/Victim Support provided</p>	<p><i>Targets (year 1):</i></p> <ul style="list-style-type: none"> ▪ National Committee formed and operational ▪ 3 meetings organized during the first year of project implementation. ▪ Members from MoJ, Mol, Ministry of health and social welfare, State Prosecutors Office, Supreme Court, academic community and NGOs ▪ Mid-term and annual work plan with budgets developed <p><i>Targets (year 2):</i></p> <ul style="list-style-type: none"> ▪ 2 meetings organized during the second year of the project implementation ▪ Study visit for WVS Committee members organized ▪ Strategy revised ▪ Submission of the Draft National WVS Strategy to GoC for adoption 	<p>1.1 National Committee for Witness/Victim Support formed</p> <p><i>Activities:</i></p> <ul style="list-style-type: none"> ▪ Preparatory work required for establishment of National Committee on WVS and appointment of its members ▪ Preparation of mid-term and annual work plan with budgets ▪ Organization of study visit for WVS Committee members ▪ Revision of the Draft National Strategy on WVS ▪ Support to the organization of meetings <p><i>Baseline:</i></p> <ul style="list-style-type: none"> ▪ Currently, there is no regular and formalized cross-sector dialogue in support of WVS policy roll out ▪ Draft National WVS Strategy was developed in 2006, but never adopted. Existing document needs further revision in light of recent legislative changes before submitted to GoC for adoption <p><i>Indicators:</i></p> <ul style="list-style-type: none"> ▪ National Committee Y/N ▪ Number and regularity of National Committee meetings ▪ Number of representatives in the National Committee per respective institutions ▪ Mid-term and annual work plan with budgets Y/N ▪ Study visit Y/N ▪ Draft National WVS strategy submitted Y/N 	<p>UNDP, MoJ, National WVS Committee</p>	<p>travel DSA National consultants Training premises</p>
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<p>OUTPUT 2:</p> <p>System of witness/victim support in courts strengthened and rolled out beyond pilot areas</p>	<p><i>Targets (year 1):</i></p> <ul style="list-style-type: none"> ▪ MoJ by-law defining the new role of MoJ Department for Victim and Witness Support in Criminal and War Crime Proceedings prepared. ▪ 2 meetings organized during the project implementation. ▪ 2 supervision meetings held <p><i>Targets (year 2):</i></p> <ul style="list-style-type: none"> ▪ MoJ Department fully operational in accordance with the by-law ▪ 2 meetings organized during the project implementation. ▪ 3 trainings organized for judiciary during the project implementation. ▪ 2 supervision meetings held 	<p>2.1 The role of the MoJ Department for Victim and Witness Support in Criminal and War Crime Proceedings redefined to act as a central coordination body for WVS offices in courts</p> <p><i>Activities:</i></p> <ul style="list-style-type: none"> ▪ Assessment and preparation of the MoJ by-law defining the new role of MoJ Department for Victim and Witness Support in Criminal and War Crime Proceedings ▪ Preparation and organization of regular coordination meetings with court presidents and WVS office staff ▪ Provision of trainings for judiciary ▪ Provision of psychological supervision for court WVS offices staff <p><i>Baseline:</i></p> <p>The MoJ Department has to take over the role of supervisory body for WVS offices and has to fully adapt to the new demanding function.</p> <p><i>Indicators:</i></p> <ul style="list-style-type: none"> ▪ MoJ by-law defining the new role of MoJ Department for Victim and Witness Support in Criminal and War Crime Proceedings Y/N ▪ Number of meetings with court presidents and WVS office staff ▪ Number of trainings for judiciary ▪ Number of supervision meetings 	<p>UNDP, MoJ, MoJ Department</p>	<p>Travel, DSA, Training premises, National Consultant</p>
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	<p><i>Targets (year 1):</i></p> <ul style="list-style-type: none"> ▪ 3 courts in which basic infrastructure for WVS offices is secured and Offices and waiting rooms renovated and fully equipped ▪ 6 staff for new WVS positions selected ▪ 1 training for WVS offices staff members. <p><i>Targets (year 2)</i></p> <ul style="list-style-type: none"> ▪ 1 training for WVS offices staff members. ▪ 100 witnesses and victims supported 	<p>2.2 Witness/victim support offices established in three additional county courts – Rijeka, Split and Sisak</p> <p><i>Activities:</i></p> <ul style="list-style-type: none"> ▪ Provision of limited infrastructure work in court premises for offices and waiting rooms ▪ Provision of equipment and furniture for offices and waiting rooms ▪ Employment of new WVS professionals ▪ Training of new WVS staff <p><i>Baseline:</i></p> <p>At the moment, there is no support provided to witnesses and victims in the County courts in Rijeka, Split and Sisak</p> <p><i>Indicators:</i></p> <ul style="list-style-type: none"> ▪ Number of courts in which basic infrastructure and equipment for WVS offices is secured. ▪ Number of WVS staff employed ▪ Number of trainings for WVS offices staff members. ▪ Number of witnesses and victims supported by the three WVS offices. 	<p>UNDP, MoJ</p>	<p>Contractual services Travel DSA Training premises National Consultants</p>
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	<p><i>Targets (year 1):</i></p> <ul style="list-style-type: none"> ▪ WVS Volunteer policy prepared. ▪ Contracts on WVS volunteering designed. ▪ 1 presentation to NGOs and institutions on WVS voluntarism carried out. <p><i>Targets (year 2):</i></p> <ul style="list-style-type: none"> ▪ 1 presentation to NGOs and institutions on WVS voluntarism carried out. ▪ Number of volunteers in WVS system increased for 50%. 	<p>2.3 WVS Volunteer Policy developed</p> <p><i>Activities:</i></p> <ul style="list-style-type: none"> ▪ Assessment and preparation of the WVS Volunteer policy ▪ Designing the contracts on WVS volunteering ▪ Informing the students and other target groups on WVS voluntarism ▪ Capacity building of the NGO "Victim And Witness Support Service" from Vukovar <p><i>Baseline:</i></p> <ul style="list-style-type: none"> ▪ At the moment there is no policy in place on WVS volunteering in Croatia ▪ At the moment there are no contracts on volunteering in CJS <p><i>Indicators:</i></p> <ul style="list-style-type: none"> ▪ WVS Volunteer policy Y/N ▪ Contracts on WVS volunteering Y/N ▪ Number of presentations to NGOs and institutions on WVS voluntarism ▪ Number of volunteers in WVS system 	UNDP, MoJ	Travel, DSA Memorandum of Understanding
<p>OUTPUT 3: Regional Community of Practice on WVS established</p>	<p><i>Targets (year 1):</i></p> <ul style="list-style-type: none"> ▪ 1 CoP meeting <p><i>Targets (year 2):</i></p> <ul style="list-style-type: none"> ▪ 1 CoP meeting ▪ 1 International 	<p>3.1. Regional cooperation on WVS intensified</p> <p><i>Activities:</i></p> <ul style="list-style-type: none"> ▪ Organization of CoP meetings ▪ Organization of international conference on WVS 	UNDP, MoJ, MoI	Travel, DSA, Conference premises, Translation, National and International Consultants

	<p>conference on WVS organized</p>	<p><i>Baseline:</i></p> <ul style="list-style-type: none"> ▪ There is a need for a deeper and more structured WVS regional cooperation and establishment of channels for sharing information and best practice between WVS practitioners from the region <p><i>Indicators:</i></p> <ul style="list-style-type: none"> ▪ Number of CoP meetings organised. ▪ Number of international conferences on WVS organised. 		
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IV. Annual Work Plan

Year: 2010/2011

EXPECTED OUTPUTS	PLANNED ACTIVITIES	2010		2011				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q3	Q4	Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount (USD)
OUTPUT 1: Support to establishment and capacity building of National Committee for Witness/Victim Support provided	1.1. National Committee for Witness/Victim Support formed							UNDP, MoJ, National WVS Committee	NETH, UNDP	- Contractual services – individual space - Rental of space - Travel (local/international) - DSAs	30,000
	Preparatory work required for establishment of National Committee on WVS and appointment of its members	x									
	Preparation of mid-term and annual work plan with budgets			x							
	Organization of study visit for WVS Committee members			x							
	Revision of the Draft National Strategy on WVS			x							
	Support to the organization of meetings		x	x	x						

V. Management Arrangements

To ensure UNDP's accountability for programming activities and use of resources, while fostering national ownership, management arrangements and oversight of UNDP programming activities certified in accordance with PRINCE2 methodology, the following management structure is proposed:

Project Board will be responsible for making executive management decisions for the project when guidance is required by the Project Manager based on annual and mid-term reviews, including approval of substantive project revisions, and for decisions when project tolerances have been exceeded. The composition of the Project Board will include: an Executive to chair the group (representative of the MoJ), a Senior Supplier to provide guidance regarding the technical feasibility of the project - (representatives of the UNDP), and a Senior Beneficiary to ensure the realization of project benefits from the perspective of project beneficiaries - (representative of MoI). Project assurance reviews by this group will be made at designated decision points during the implementation of the project, or as necessary when raised by the Project Manager.

VI. Monitoring Framework and Evaluation

Indicators in the Results and Resources Framework will be used as the basis for monitoring and evaluation. In accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

Within the annual cycle:

- On a quarterly basis, a quality assessment shall record progress towards the completion of key outputs, based on quality criteria and methods to be developed by UNDP.
- Based on the above information recorded in Atlas, a Project Progress Reports (PPR) shall be submitted by the Programme Manager to the Resident Representative

Annually:

- Annual Review Report. An Annual Review Report shall be prepared by the Project Manager and shared with MoJ, UNDP and other UN agencies. As minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the QPR covering the whole year with updated information for each above element of the QPR as well as a summary of results achieved against pre-defined annual targets at the output level.
- Annual Project Review. Based on the above report, an annual project review shall be conducted during the fourth quarter of the year or soon after, to assess the performance of these initiatives and appraise the Annual Work Plan (AWP) for the following year.

External evaluation:

After the finalization of the project, evaluation of project achievements will be conducted by independent evaluators.

Quality Management for Project Activity Results

OUTPUT 1 - Support to establishment and capacity building of National Committee for Witness/Victim Support provided		
Activity Result 1.1 (Atlas Activity ID)	National Committee for Witness/Victim Support formed	Start Date: Q3/2010 End Date: Q4/2011
Purpose	To establish the WVS committee and enable Ministry of Justice to administer this Committee on regular basis.	
Description	<p>Based on the conclusions of the round table on WVS in 2009, new WVS Committee will be established. This body will have key role in development of long-term overall policy on WVS. As an interagency body, this Committee will be consisted of the representatives of the Ministry of Justice, Ministry of Interior, Ministry of health, social care and family, Supreme Court, State Prosecutor's Office, NGOs and academic community. As the Ministry of Justice should administer this Committee, and due to the lack of financial and institutional capacities of MoJ in 2009, for sustainability and quality of its work it is important to provide technical support to this new body in first years of existence. UNDP will designate staff to directly support MoJ and assist MoJ officers in organizing the Secretary for the Committee</p> <p>Committee will develop and monitor the implementation of WVS policy on regular basis. Policy on WVS will be developed based on the achievements and guidelines shaped in Project 2008-2009.</p>	
Quality Criteria	<ul style="list-style-type: none"> ▪ National Committee Y/N ▪ Number and regularity of National Committee meetings ▪ Number of representatives in the National Committee per respective institutions ▪ Mid-term and annual work plan with budgets Y/N ▪ Study visit Y/N ▪ Draft National WVS strategy submitted Y/N 	

OUTPUT 2 - System of witness/victim support in courts strengthened and rolled out beyond pilot areas

Activity Result 2.1 (Atlas Activity ID)	The role of the MoJ Department for Victim and Witness Support in Criminal and War Crime Proceedings redefined to act as a central coordination body for WVS offices in courts	Start Date: Q3/2010 End Date: Q4/2011
Purpose	To define the legal framework for the MoJ Office for witness/victims support in courts in a way to become the coordinative and supervisory body of WVS offices in county courts	
Description	Following the institutionalization of WVS offices in courts it is important to define new role of MoJ Department of witness/victims support in courts. The MoJ Department will be responsible for: trainings, administrative supervision, psychological supervision of staff, budget planning and logistical support to WVS offices, coordination.	
Quality Criteria	<ul style="list-style-type: none"> ▪ MoJ by-law defining the new role of MoJ Department for Victim and Witness Support in Criminal and War Crime Proceedings Y/N ▪ Number of meetings with court presidents and WVS office staff ▪ Number of trainings for judiciary ▪ Number of supervision meetings 	

OUTPUT 2 - System of witness/victim support in courts strengthened and rolled out beyond pilot areas

Activity Result 2.2 (Atlas Activity ID)	Witness/victim support offices established in three additional county courts – Rijeka, Split and Sisak	Start Date: Q4/2010 End Date: Q3/2011
Purpose	To establish the WVS offices in three county courts	
Description	After the establishment of WVS offices in four pilot courts (Zagreb, Zadar, Osijek, Vukovar) through the UNDP project (2008-2009) implementation, the Ministry of Justice announced the plan to roll out the system to other county courts. The plan was to establish offices in Split, Rijeka and Sisak. Successful roll out of the WVS offices, will allow Croatia to have stable system in Courts in four main and the biggest county courts (Zagreb, Osijek, Split and Rijeka) and three medium sized courts (Zadar,	

	<p>Vukovar, Sisak).</p> <p>Due to the economic recession MoJ will need support to carry out the announced plan. UNDP has developed the model of new offices introduction into the judicial system based on the lessons learned of the initial WVS project and the same methodology will be followed.</p>
Quality Criteria	<ul style="list-style-type: none"> ▪ Number of courts in which basic infrastructure and equipment for WVS offices is secured. ▪ Number of WVS staff employed ▪ Number of trainings for WVS offices staff members. ▪ Number of witnesses and victims supported by the three WVS offices.

OUTPUT 2 - System of witness/victim support in courts strengthened and rolled out beyond pilot areas		
Activity Result 2.3 (Atlas Activity ID)	WVS Volunteer Policy developed	Start Date: Q4/2010 End Date: Q4/2011
Purpose	To support the WVS Committee to produce the policy for volunteering by providing witness/victims support in criminal justice institutions.	
Description	<p>The established WVS model includes the work of volunteers and can be perceived as the mixed model (WVS professionals as part of court management and volunteers). Tradition of voluntarism in Croatia is still not the very well developed. With aim to provide regular possibility for students and other citizens to volunteer in courts and other CJS institutions it is necessary to draft and implement clear policy on this issue.</p> <p>For the institutionalization of volunteering system it is important to draft template of contracts on volunteering and issue the contracts.</p>	
Quality Criteria	<ul style="list-style-type: none"> ▪ WVS Volunteer policy Y/N ▪ Contracts on WVS volunteering Y/N ▪ Number of presentations to NGOs and institutions on WVS voluntarism ▪ Number of volunteers in WVS system 	

OUTPUT 3 - Regional Community of Practice on WVS established		
Activity Result 3.1 (Atlas Activity ID)	Regional cooperation on WVS intensified	Start Date: Q4/2010 End Date: Q3/2011
Purpose	To organize the regional community of practice on WVS aimed at sharing the experience on witness and victims support practices, institutional and legal frameworks	
Description	<p>In recent five years Croatia, Bosnia and Herzegovina and Serbia have initiated introduction of witness/victim support in CJS institutions. It is important to include all stakeholders in the region in unique community of practice (CoP). After identification of organisations and persons involved in WVS issues, regular meetings will be organized.</p> <p>International conference on WVS will be organized.</p>	
Quality Criteria	<ul style="list-style-type: none"> ▪ Number of CoP meetings organised ▪ Number of international conferences on WVS organised 	

VII. Legal Context

This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of Croatia and UNDP, signed on 12 March 1996.

Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the executing agency.

The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via

<http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

VIII. ANNEXES

Risk Management

As with any project that is dependant on full resource mobilization and long-term counterpart commitment, this project has some possible implementation risks. It is expected that these risks can be overcome and planned project delivery completed in timely fashion. However, negative impact can be reduced to a minimum if the risks are recognized at the outset and a proper projected response created in advance.

Full project funding	MEDIUM RISK
Stakeholder relations	MEDIUM RISK
Partnerships failing to deliver	LOW RISK